

ID	WBS	Task Name	Duration	Start	Finish
1	1	Indiana Enterprise Decision Support Solutions (EDSS)_(RFP 24 - 78424)	969.5 days	Mon 3/3/25	Fri 12/29/28
2	1.1	<i>Milestone: M & O Transition Start Date (3/3/2025)</i>	0 days	Mon 3/3/25	Mon 3/3/25
3	1.2	<i>Milestone: M & O & SSDW Transition Period End Date (10 Months) (3/3/2025 - 12/31/2025)</i>	0 days	Wed 12/31/25	Wed 12/31/25
4	1.3	<i>Milestone: Initial 4 Year Contract Term 1/2/2026 - 12/29/2028)</i>	0 days	Fri 12/29/28	Fri 12/29/28
5	1.4	Transition - Project Management Office Governance Oversight, Execution, Monitoring and Control	212 days	Mon 3/3/25	Wed 12/31/25
6	1.4.1	Transition - Project Management and Client Relationship Activities	212 days	Mon 3/3/25	Wed 12/31/25
7	1.4.1.1	Ongoing Project Management Activities	212 days	Mon 3/3/25	Wed 12/31/25
16	1.4.1.2	Subcontract Management	212 days	Mon 3/3/25	Wed 12/31/25
18	1.4.1.3	Financial Management and Invoicing	212 days	Mon 3/3/25	Wed 12/31/25
20	1.4.1.4	Project Meetings	212 days	Mon 3/3/25	Wed 12/31/25
21	1.4.1.4.1	Project Status Meeting (Weekly)	212 days	Mon 3/3/25	Wed 12/31/25
28	1.4.1.4.2	Project Ad-Hoc Meetings	212 days	Mon 3/3/25	Wed 12/31/25
30	1.4.1.4.3	Enhancement(s) Change Control Meetings	212 days	Mon 3/3/25	Wed 12/31/25
32	1.4.1.4.4	Steering Committee Meetings	212 days	Mon 3/3/25	Wed 12/31/25
34	1.4.1.5	Project Reporting	212 days	Mon 3/3/25	Wed 12/31/25
35	1.4.1.5.1	Status Reports (Weekly)	212 days	Mon 3/3/25	Wed 12/31/25
39	1.4.1.5.2	Del TAR: Monthly Time Allocation Report	212 days	Mon 3/3/25	Wed 12/31/25
45	1.4.1.5.3	Del SLAR: Monthly Service Level Agreement Report	212 days	Mon 3/3/25	Wed 12/31/25
51	1.4.1.5.4	Del QPR: Quarterly Performance Report	212 days	Mon 3/3/25	Wed 12/31/25
57	1.4.1.6	Project Schedule	212 days	Mon 3/3/25	Wed 12/31/25
58	1.4.1.6.1	Project Schedule	212 days	Mon 3/3/25	Wed 12/31/25
63	1.4.1.6.2	<i>Milestone: Initial Project Schedule Approved by the State</i>	0 days	Wed 12/31/25	Wed 12/31/25
64	1.4.1.6.3	Project Schedule Updates (Weekly)	212 days	Mon 3/3/25	Wed 12/31/25
68	1.4.1.7	Deliverables (Project Management)	25.51 days	Mon 3/3/25	Mon 4/7/25
69	1.4.1.7.1	Del PMP: Project Management Plan (PMP)	8.26 days	Mon 3/3/25	Thu 3/13/25
86	1.4.1.7.2	<i>Milestone: Project Management Plan Deliverable Revisions Approved by the State</i>	0 days	Thu 3/13/25	Thu 3/13/25
87	1.4.1.7.3	Del SP: Staffing Plan	25.51 days	Mon 3/3/25	Mon 4/7/25
105	1.4.1.7.4	<i>Milestone: Staffing Plan Deliverable Review and Approval Complete</i>	0 days	Mon 4/7/25	Mon 4/7/25
106	1.4.1.7.5	Del RMMP: Risk Management and Mitigation Plan (60 calendar days from start of contract)	5.13 days	Mon 3/3/25	Mon 3/10/25
113	1.4.1.7.6	<i>Milestone: Risk Management and Mitigation Plan Deliverable Approved by the State</i>	0 days	Mon 3/10/25	Mon 3/10/25
114	1.4.2	Transition - Start-Up and Initiation Phase	20 days	Mon 3/3/25	Fri 3/28/25
115	1.4.2.1	Optum Contract Award Proceedings	3 days	Mon 3/3/25	Wed 3/5/25
120	1.4.2.2	Kick-off Meetings	10.51 days	Thu 3/6/25	Thu 3/20/25
121	1.4.2.2.1	Optum (Internal) Project Team Kick-off Meeting	2.39 days	Thu 3/6/25	Mon 3/10/25
128	1.4.2.2.2	The State's Kick-Off Meeting	8.13 days	Mon 3/10/25	Thu 3/20/25
141	1.4.2.3	Onboarding - Transitioned Over to Optum From State's Vendor (as needed)	20 days	Mon 3/3/25	Fri 3/28/25
147	1.4.2.4	Discovery / Strategic Alignment Sessions	4.25 days	Tue 3/18/25	Tue 3/25/25
148	1.4.2.4.1	Discovery / Strategic Alignment Session(s) Planning With the State	4 days	Tue 3/18/25	Mon 3/24/25
153	1.4.2.4.2	Discovery / Strategic Alignment Sessions - Conduct Sessions	0.25 days	Mon 3/24/25	Tue 3/25/25
154	1.4.2.4.2.1	Social Services Data Warehouse (SSDW) Session	0.25 days	Mon 3/24/25	Tue 3/25/25
156	1.4.2.5	Requirements Validation Session Planning	3.85 days	Tue 3/25/25	Fri 3/28/25
161	1.4.3	<i>Milestone: Start Up and Initiation Complete</i>	0 days	Fri 3/28/25	Fri 3/28/25
162	1.4.4	Transition - Planning Phase	2.78 days	Tue 4/1/25	Thu 4/3/25
163	1.4.4.1	Requirements Validation Session	2.78 days	Tue 4/1/25	Thu 4/3/25
164	1.4.4.1.1	Requirement Validation Session: Social Services Data Warehouse (SSDW)	1.39 days	Tue 4/1/25	Wed 4/2/25
169	1.4.4.1.2	Requirements Validation: Help Desk	1.39 days	Wed 4/2/25	Thu 4/3/25

ID	WBS	Task Name	Duration	Start	Finish
174	1.4.5	<i>Milestone: Planning Complete</i>	0 days	Thu 4/3/25	Thu 4/3/25
175	1.4.6	Transition - Help Desk	186.23 days	Mon 4/7/25	Wed 12/31/25
176	1.4.6.1	Communication Channels	22 days	Mon 4/7/25	Wed 5/7/25
177	1.4.6.1.1	Phone	12 days	Mon 4/7/25	Wed 4/23/25
180	1.4.6.1.2	Email	10 days	Wed 4/23/25	Wed 5/7/25
184	1.4.6.2	Help Desk Deliverables	3 days	Wed 5/7/25	Mon 5/12/25
188	1.4.6.3	Help Desk Onboarding (if applicable)	30 days	Mon 10/20/25	Tue 12/2/25
191	1.4.6.4	Help Desk Training	13 days	Wed 12/3/25	Fri 12/19/25
194	1.4.6.5	Help Desk Ongoing Support	7 days	Mon 12/22/25	Wed 12/31/25
196	1.4.7	<i>Milestone: Transition Help Desk Complete</i>	0 days	Fri 12/19/25	Fri 12/19/25
197	1.4.8	Transition - "Social Services Data Warehouse (SSDW) In Services"	179.23 days	Mon 4/7/25	Fri 12/19/25
198	1.4.8.1	Infrastructure	109 days	Mon 4/7/25	Wed 9/10/25
199	1.4.8.1.1	Azure	100 days	Mon 4/7/25	Wed 8/27/25
201	1.4.8.1.2	Cognos	9 days	Wed 8/27/25	Wed 9/10/25
203	1.4.8.2	Incumbent Shadowing	63 days	Mon 9/22/25	Fri 12/19/25
207	1.4.9	Transition - Deployment Activities to Transition Into New Contract	6.5 days	Mon 12/22/25	Wed 12/31/25
216	1.5	<i>Milestone: 10 Month Transition Complete and Approved by the State</i>	0 days	Wed 12/31/25	Wed 12/31/25
217	1.6	Maintenance and Operations (M & O) Ongoing Thru End of Initial Contract (1/1/2026 - 12/31/2028)	757 days	Fri 1/2/26	Fri 12/29/28
218	1.6.1	<i>Milestone: Ongoing Maintenance and Operations Start</i>	0 days	Fri 1/2/26	Fri 1/2/26
219	1.6.2	Post - Transition Project Closeout	5.51 days	Fri 1/2/26	Tue 1/13/26
220	1.6.2.1	Confirm All Project Deliverables & Artifacts Are Archived and Secured Optum's/the State's Document Repositories	1 day	Fri 1/2/26	Mon 1/5/26
221	1.6.2.2	Lessons Learned	4.51 days	Mon 1/5/26	Tue 1/13/26
229	1.6.2.3	<i>Milestone: Post Implementation Activities Complete</i>	0 days	Tue 1/13/26	Tue 1/13/26
230	1.6.3	Project Management Office Governance Oversight, Execution, Monitoring and Control (Ongoing)	757 days	Fri 1/2/26	Fri 12/29/28
231	1.6.3.1	Privacy, Security and Compliance	757 days	Fri 1/2/26	Fri 12/29/28
232	1.6.3.1.1	System Security Management and Monitoring	757 days	Fri 1/2/26	Fri 12/29/28
245	1.6.3.1.2	Deliverables (Security) (Updates)	757 days	Fri 1/2/26	Fri 12/29/28
246	1.6.3.1.2.1	Del SSP: Optum Technology System Security Plan (SSP) and Plan of Action and Milestones (POA & M) (Annual)	757 days	Fri 1/2/26	Fri 12/29/28
254	1.6.3.1.2.2	Del PP: Privacy Plan (60 calendar days from start of M & O) (Update, if applicable)	757 days	Fri 1/2/26	Fri 12/29/28
262	1.6.3.1.3	Security Risk Assessment (Annual)	757 days	Fri 1/2/26	Fri 12/29/28
267	1.6.3.1.4	IRS Publication 1075 Audits	757 days	Fri 1/2/26	Fri 12/29/28
271	1.6.3.1.5	Disaster Recovery Plan and Exercise	757 days	Fri 1/2/26	Fri 12/29/28
272	1.6.3.1.5.1	Deliverable	757 days	Fri 1/2/26	Fri 12/29/28
273	1.6.3.1.5.1.1	Del BC_DRP: Business Continuity and Disaster Recovery Plan (BC_DRP) (Update)	757 days	Fri 1/2/26	Fri 12/29/28
281	1.6.3.1.5.2	Disaster Recovery Exercise (Annual)	757 days	Fri 1/2/26	Fri 12/29/28
288	1.6.3.2	Contract Management and Client Relationship Activities	757 days	Fri 1/2/26	Fri 12/29/28
289	1.6.3.2.1	Ongoing Project Management Activities	757 days	Fri 1/2/26	Fri 12/29/28
297	1.6.3.2.2	Subcontract Management	757 days	Fri 1/2/26	Fri 12/29/28
299	1.6.3.2.3	Financial Management and Invoicing	757 days	Fri 1/2/26	Fri 12/29/28
301	1.6.3.2.4	Project Meetings	757 days	Fri 1/2/26	Fri 12/29/28
302	1.6.3.2.4.1	Project Status Meeting (Weekly)	757 days	Fri 1/2/26	Fri 12/29/28
309	1.6.3.2.4.2	Project Ad-Hoc Meetings	757 days	Fri 1/2/26	Fri 12/29/28
311	1.6.3.2.4.3	Enhancement(s) Change Control Meetings	757 days	Fri 1/2/26	Fri 12/29/28
313	1.6.3.2.4.4	Steering Committee Meetings	757 days	Fri 1/2/26	Fri 12/29/28
315	1.6.3.2.5	Project Reporting	757 days	Fri 1/2/26	Fri 12/29/28
316	1.6.3.2.5.1	Status Reports (Weekly)	757 days	Fri 1/2/26	Fri 12/29/28

ID	WBS	Task Name	Duration	Start	Finish
320	1.6.3.2.5.2	Del TAR: Monthly Time Allocation Report	757 days	Fri 1/2/26	Fri 12/29/28
326	1.6.3.2.5.3	Del ASR: Annual Summary Report (Annual - The End of the 1st Month of a New Year)	757 days	Fri 1/2/26	Fri 12/29/28
332	1.6.3.2.6	Deliverables (Project Management)	757 days	Fri 1/2/26	Fri 12/29/28
333	1.6.3.2.6.1	Del TOP: Turnover Plan	757 days	Fri 1/2/26	Fri 12/29/28
351	1.6.3.2.6.2	Del TSO: Transition Out Plan	757 days	Fri 1/2/26	Fri 12/29/28
369	1.6.3.3	Technical Infrastructure and Architecture	757 days	Fri 1/2/26	Fri 12/29/28
370	1.6.3.3.1	System Operations	757 days	Fri 1/2/26	Fri 12/29/28
374	1.6.3.3.2	Software Maintenance and Support	757 days	Fri 1/2/26	Fri 12/29/28
376	1.6.3.4	Help Desk	757 days	Fri 1/2/26	Fri 12/29/28
378	1.6.3.5	State, Federal and Ad-hoc Reporting	757 days	Fri 1/2/26	Fri 12/29/28
380	1.6.3.6	Performance and Service Level Agreements (SLA)	757 days	Fri 1/2/26	Fri 12/29/28
381	1.6.3.6.1	Monitor and Mitigate Performance Issues	757 days	Fri 1/2/26	Fri 12/29/28
382	1.6.3.6.2	Deliverables (Performance/SLA)	757 days	Fri 1/2/26	Fri 12/29/28
383	1.6.3.6.2.1	Del SLAR: Monthly Service Level Agreement Report (Monthly - on the 10th of the Month)	757 days	Fri 1/2/26	Fri 12/29/28
389	1.6.3.7	Training	757 days	Fri 1/2/26	Fri 12/29/28
391	1.6.3.8	Enhancements / Change Requests / Change Orders (as applicable to each Enhancement/Change Order) (as applicable to type of change)	757 days	Fri 1/2/26	Fri 12/29/28
392	1.6.3.8.1	Enhancements Initiation	757 days	Fri 1/2/26	Fri 12/29/28
393	1.6.3.8.1.1	Enhancements, Change Requests/Orders Activities	757 days	Fri 1/2/26	Fri 12/29/28
394	1.6.3.8.1.1.1	Ongoing Change Requests/Change Orders (as applicable)	757 days	Fri 1/2/26	Fri 12/29/28
402	1.6.3.8.1.2	Enhancements Project Management	757 days	Fri 1/2/26	Fri 12/29/28
403	1.6.3.8.1.2.1	Project Schedule (as applicable to Enhancements/Change Orders)	757 days	Fri 1/2/26	Fri 12/29/28
404	1.6.3.8.1.2.1.1	Project Schedule	757 days	Fri 1/2/26	Fri 12/29/28
409	1.6.3.8.1.2.1.2	Project Schedule Updates (Weekly)	757 days	Fri 1/2/26	Fri 12/29/28
413	1.6.3.8.1.2.1.3	Deliverables: Enhancements, Change Requests/Orders	757 days	Fri 1/2/26	Fri 12/29/28
414	1.6.3.8.1.2.1.3.1	Del PMP: Project Management Plan (PMP) (Update, as applicable)	757 days	Fri 1/2/26	Fri 12/29/28
431	1.6.3.8.1.2.1.3.2	Del SP: Staffing Plan (Update Monthly)	757 days	Fri 1/2/26	Fri 12/29/28
449	1.6.3.8.1.2.1.3.3	Del MDL: Master Deliverable List	757 days	Fri 1/2/26	Fri 12/29/28
456	1.6.3.8.2	Enhancements Technical Design/Configure/Change	757 days	Fri 1/2/26	Fri 12/29/28
457	1.6.3.8.2.1	Release Management	757 days	Fri 1/2/26	Fri 12/29/28
458	1.6.3.8.2.1.1	Del RP: Release Plan	757 days	Fri 1/2/26	Fri 12/29/28
464	1.6.3.8.2.1.2	Del RS: Release Schedule	757 days	Fri 1/2/26	Fri 12/29/28
470	1.6.3.8.2.2	Agile (Hybrid) - Product Iteration Planning	757 days	Fri 1/2/26	Fri 12/29/28
482	1.6.3.8.2.3	Enhancements Environments Changes (as applicable)	757 days	Fri 1/2/26	Fri 12/29/28
483	1.6.3.8.2.3.1	Environment Modifications	757 days	Fri 1/2/26	Fri 12/29/28
484	1.6.3.8.2.3.1.1	Non-PROD Environment	757 days	Fri 1/2/26	Fri 12/29/28
488	1.6.3.8.2.3.1.2	PROD Environment	757 days	Fri 1/2/26	Fri 12/29/28
492	1.6.3.8.2.3.2	Deliverables: Environment Enhancements	757 days	Fri 1/2/26	Fri 12/29/28
493	1.6.3.8.2.3.2.1	Del ED_SSDW: Environment Document (SSDW)	757 days	Fri 1/2/26	Fri 12/29/28
499	1.6.3.8.2.4	Enhancements Design and Configuration Components	757 days	Fri 1/2/26	Fri 12/29/28
502	1.6.3.8.2.5	Deliverables Technical Enhancements (if applicable per Enhancement)	757 days	Fri 1/2/26	Fri 12/29/28
503	1.6.3.8.2.5.1	Del SBL: Sprint Backlog List	757 days	Fri 1/2/26	Fri 12/29/28
521	1.6.3.8.2.5.2	Del PBL: Product Backlog List	757 days	Fri 1/2/26	Fri 12/29/28
539	1.6.3.8.2.5.3	Del DAP: Data Architecture Plan	757 days	Fri 1/2/26	Fri 12/29/28
557	1.6.3.8.2.5.4	Del DCATL: Data Conversion Audit Trails/Logs (Update, as needed)	757 days	Fri 1/2/26	Fri 12/29/28
561	1.6.3.8.2.5.5	Del DD: Data Dictionary (Update, as needed)	757 days	Fri 1/2/26	Fri 12/29/28
566	1.6.3.8.2.5.6	Del DGP: Data Governance Plan (60 Days After Contract Start Date)	757 days	Fri 1/2/26	Fri 12/29/28

ID	WBS	Task Name	Duration	Start	Finish
568	1.6.3.8.2.5.7	Del DSD: Data Design Document (DSD) As Applicable	757 days	Fri 1/2/26	Fri 12/29/28
586	1.6.3.8.2.5.8	Del GSD: General System Design (GSD) (Update, as needed)	757 days	Fri 1/2/26	Fri 12/29/28
604	1.6.3.8.2.5.9	Del UI: User Interfaces (Update, as needed)	757 days	Fri 1/2/26	Fri 12/29/28
609	1.6.3.8.2.5.10	Del UM: User Manuals (Update, as needed)	757 days	Fri 1/2/26	Fri 12/29/28
614	1.6.3.8.2.5.11	Del US: User Stories (Update, as needed)	757 days	Fri 1/2/26	Fri 12/29/28
619	1.6.3.8.3	Enhancements Testing	757 days	Fri 1/2/26	Fri 12/29/28
620	1.6.3.8.3.1	Test Preparation and Execution	757 days	Fri 1/2/26	Fri 12/29/28
621	1.6.3.8.3.1.1	System Integration Testing	757 days	Fri 1/2/26	Fri 12/29/28
632	1.6.3.8.3.1.2	Production	757 days	Fri 1/2/26	Fri 12/29/28
634	1.6.3.8.3.2	Test Deliverables	757 days	Fri 1/2/26	Fri 12/29/28
635	1.6.3.8.3.2.1	Del MTP: Master Test Plan (as needed)	757 days	Fri 1/2/26	Fri 12/29/28
653	1.6.3.8.3.2.2	Del DL: Defect List	757 days	Fri 1/2/26	Fri 12/29/28
659	1.6.3.8.4	Enhancements Training	757 days	Fri 1/2/26	Fri 12/29/28
660	1.6.3.8.4.1	Training Planning	757 days	Fri 1/2/26	Fri 12/29/28
664	1.6.3.8.4.2	Training Preparation	757 days	Fri 1/2/26	Fri 12/29/28
665	1.6.3.8.4.2.1	Materials	757 days	Fri 1/2/26	Fri 12/29/28
670	1.6.3.8.4.3	Training Execution	757 days	Fri 1/2/26	Fri 12/29/28
676	1.6.3.8.4.4	Training Deliverables	757 days	Fri 1/2/26	Fri 12/29/28
677	1.6.3.8.4.4.1	Del TNP: Training Plan (Annual Training Plan Update for State review and approval within 30 business days prior to the end of the Contract year)	757 days	Fri 1/2/26	Fri 12/29/28
695	1.6.3.8.5	Enhancements User Acceptance Test	757 days	Fri 1/2/26	Fri 12/29/28
696	1.6.3.8.5.1	UAT Planning	757 days	Fri 1/2/26	Fri 12/29/28
699	1.6.3.8.5.2	UAT Preparation & Execution (as needed)	757 days	Fri 1/2/26	Fri 12/29/28
702	1.6.3.8.5.3	UAT Deliverables	757 days	Fri 1/2/26	Fri 12/29/28
703	1.6.3.8.5.3.1	Del EOD: EDW Operations Document (Semi-Annual Update)	757 days	Fri 1/2/26	Fri 12/29/28
721	1.6.3.8.5.3.2	Del PIRAR: Pre-Implementation Readiness Assessment Report (as needed)	757 days	Fri 1/2/26	Fri 12/29/28
727	1.6.3.8.6	Enhancements Deployment	757 days	Fri 1/2/26	Fri 12/29/28
730	1.6.3.8.7	Enhancements Warranty (90 Days)	757 days	Fri 1/2/26	Fri 12/29/28
734	1.6.3.8.8	Enhancements Project Close Out	757 days	Fri 1/2/26	Fri 12/29/28